Chatham County



Fiscal Year 2017-2018 Approved Budget "Making It Happen"

Chatham County Board of County Commissioners



CHAIR: James Crawford District 4



VICE CHAIR: Diana Hales District 3



Karen Howard
District 1



Mike Dasher
District 2



Walter Petty
District 5

County Administration

County Manager: Renee Paschal

Deputy County Manager & Finance Director: Vicki McConnell **Assistant County Manager for Public Works:** Dan LaMontagne

Budget Director: Lisa West **County Attorney**: Jep Rose

Clerk to the Board of Commissioners: Lindsay Ray

Chatham County Budget Quick Reference Guide and Table of Contents

Budget at a GlancePag	зе т
Provides a snapshot of the budget and key facts, such as total spendin	ıg by
the major funds, property tax rate and tax base, etc.	

- Steps taken to balance the budget
- Major goals the county manager used in preparing the budget
- The budget process
- Summary of major revenues
- Summary of major expenditures
- Future issues and concerns

Summary SectionPage 41

This section provides context for the county's fiscal condition and includes:

- Key economic assumptions and indicators
- Financial indicators and benchmarks
- Organizational chart of county government
- Summary of county positions by department

General Fund SummaryPage 55

Categorizes total revenues and expenditures. Key elements of the summaries include:

- Two prior years of actual revenues and expenditures for easy identification of trends
- Percent increase/decrease from the current year budget to next year

- Gives detailed revenue estimates by type of revenue for the major funds
- Shows the increase/decrease from the current year budget to next year and the percent change

Functional Areas: The budget is grouped by functional areas. Each functional area has a summary page reflecting total funding. The functional areas and departments are as follows:

ADMINISTRATION: Includes departments which provide	e support functions for other departments	Page 61
County Attorney Page 62	Facilities - Ag & Conference Center Page 71	General Services Non-departmentalPage 79
County Manager's OfficePage 63	Facilities – FleetPage 73	Management Information Services
County Manager's Office-Human Resources Division	Facilities - Management Page 74	(MIS)Page 81
Page 68	Finance Office Page 77	
Court Facilities Page 70		
EDUCATION/CULTURE/RECREATION: Includes departm	ents that provide education, library services, and recreation	onPage 85
Central Carolina Community College Page 86	Cooperative Extension Service Page 88	Parks & Recreation DepartmentPage 96
Chatham County Schools Page 87	Library Services Department Page 93	
GENERAL GOVERNMENT: Includes departments that ca	rry out mandated functions and support the overall gover	nance of the countyPage 101
Elections OfficePage 102	Register of Deeds Office Page 105	Tax Assessment & RevaluationPage 112
Governing BoardPage 104	Tax Administration Page 109	
HUMAN SERVICES: Includes departments that provide	health and welfare services to county residents	Page 113
Cardinal Innovations Healthcare Solutions	Health Administration Page 126	Health Environmental HealthPage 138
Page 114	Health Animal Services Page 133	Nonprofit Pass Through GrantsPage 139
Chatham Trades Page 115	Health – Clinic & Community Health Page 134	Nonprofit AllocationsPage 140
Chatham Transit Page 118	Health – Community & Family Health Page 135	Social ServicesPage 142
Council on AgingPage 120	Health – Community Health & Surveillance	
Health Total Page 125	Page 137	

NATURAL RESOURCE MANAGEMENT: Includes departm	ents involved in regulation and permitting of developmen	t Page 149
Central Permitting Total Page 150	Economic Development Corporation Page 157	Planning DepartmentPage 163
Central Permitting Administration Page 151	Pittsboro-Siler City Convention & Visitors Bureau	Soil and Water Conservation Service Page 167
Central Permitting Inspections Division Page 153	Page 159	Watershed ProtectionPage 172
PUBLIC SAFETY: Includes departments that provide serv	rices which enhance the safety of county residents	Page 177
Central Permitting Fire Marshal Page 178 Court-Related Programs	Emergency Management Emergency Operations	Sheriff Total

Department and Division Budgets: When possible, department budgets are broken into divisions. For example, the Health Department is broken into Administration, Animal Control, Community & Family Health, Community Health & Surveillance, Environmental Health, and Preventive Health Care. Total department budgets can be found in Appendix E. Department budgets include:

- Two prior years of actual revenues and expenditures, so that trends can be seen.
- Percent increase/decreases from the current year budget to next year.
- The number of county employees (in full-time equivalents) in each department by year.
- An explanation and justification of approved expansion requests, such as new personnel or new programs.
- An explanation of budget reductions.
- A copy of each department's work plan, which includes its goals, objectives, and key measures. The work plan is designed to show what the department accomplishes with its resources.

Enterprise FundsPage 197

Enterprise funds are special operating budgets for departments that are run like businesses. The revenues of these funds, including Southeast Water, Water and Waste Management, are expected to cover expenses without General Fund subsidy (or property tax dollars).

Solid	Waste& Recycling	Page 197
South	neast Water District	Page 203
Wate	r	Page 204

Fire Districts......Page 211

Fire districts are established by the residents who live in the district. Incorporated nonprofit volunteer fire departments provide fire service. The County Commissioners have the responsibility of levying the fire district tax at the request of the fire department.

Special Revenue & Other Funds Page 225

Special revenue and reserve funds account for the proceeds of special revenue sources that are legally restricted to expenditures for specific purposes. Non-major capital project funds: GASB 54 re-categorized this group of funds as non-major capital project funds, because they do not involve restricted revenues. The county budget these annually in the operating budget. Other funds include enterprise capital reserve funds, internal service funds, and trust funds.

Appendices	Page 239
Appendices include supporting information:	

Appendix A: Financial and Budgetary Policies	Page 239
Appendix B: Glossary of Terms and Acronyms	Page 244
Appendix C: Capital Improvements (CIP) Summary	Page 246
Appendix D: List of Proposed New or Increased Fees.	Page 258
Budget Ordinance	Page 261